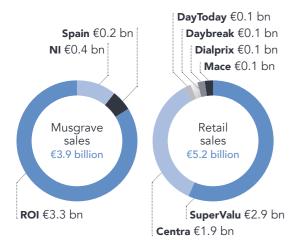


2018 financial highlights





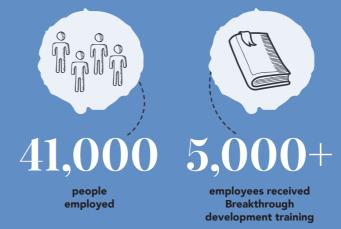
Stores of the year

Cosgrove's Centra , Maugheraboy			
McCool's SuperValu , Ballymoney			
Boyd's Centra , Junction One			
Boyd's Mace , Toomebridge			
Dano's SuperValu , Mallow			and and
Daybreak, Dungarvan		The second se	
	and the second second		
Number of retail stores	Republic of Ireland	Northern Ireland	Spain

SuperValu	219	35	_
Centra	460	89	_
Масе	-	88	_
DayToday	145	82	_
Daybreak	234	_	_
Dialprix	_	_	83
Donnybrook Fair	5	_	_

Investing in people





Investing in brands

MUSGRAVE **MarketPlace** €10 million

Centra

invested in the brand over two years

invested in store revamps and refreshes (Rol and NI)

Awards

Checkout Best in Fresh Awards for SuperValu and Centra

awards for Centra and Mace at the Neighbourhood Retailer Awards

Musgrave Group Plc | Annual Report & Review 2018

Musgrave *at a glance*

development programme for business/management







invested in store revamps and refreshes (Rol and NI)



Top Family Business in the European Family Business Awards





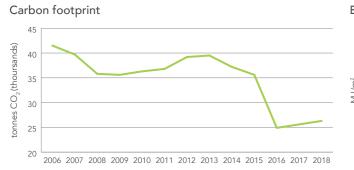


Service Design Award



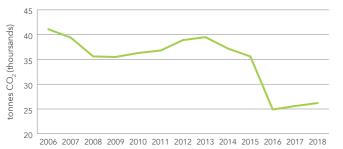
Taking care of our world

Reducing our impacts on the environment

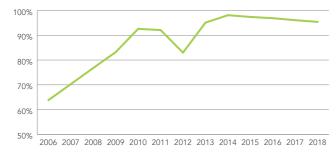




Fleet emissions



PC recycled/recovered



Retail partner 20/20 programme





reduction in carbon emissions by 2020 (compared to 2014 figures)

Fleet emission per km travelled



2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018

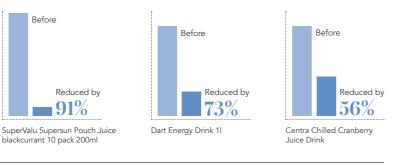
Total waste generation

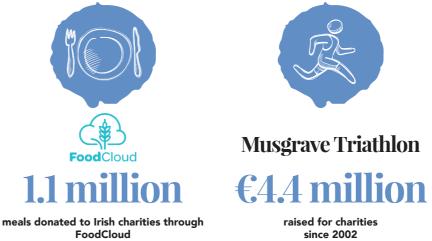


2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018

Making our own brand food healthier

Our programme of product reformulation is seeing results





Plastic packaging reduction

We are committed to ensuring 100% of our own brand, fresh produce and in-store packaging will be recyclable, reusable or compostable by 2025



Our sustainability strategy is aligned with the UN Sustainable Development Goals



Musgrave at a glance



