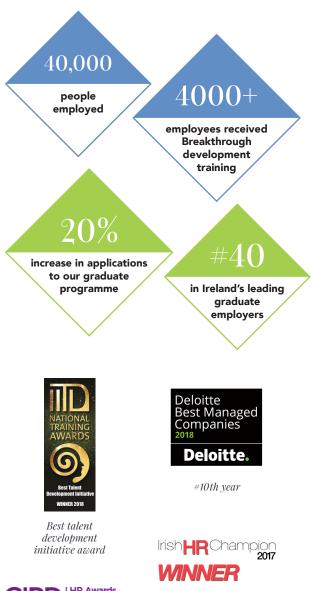
Key Facts 2018

Investing in people



Growing *Good* Business





Taking care of our world



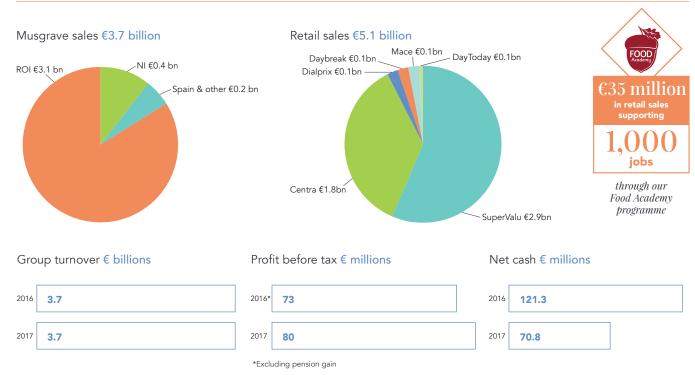
Musgrave Group plc

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www.musgravegroup.com

Musgrave

2017 financial highlights



Number of stores as of 31 December 201?

	Republic of Ireland	Northern Ireland	Spain
SuperValu	217	36	_
Centra	447	83	_
Масе	-	105	_
DayToday	144	90	-
Daybreak	217	-	-
Dialprix	-	-	81



Blas na hEireann awards for SuperValu, for its own brand and Food Academy products 90

Great Taste awards for own brand products across our retail brands



Voted best reward scheme in Ireland

Taking care of our world

As a sixth-generation family business with a strong set of values that guide our actions, Musgrave genuinely cares for people and for the planet. Our overarching ambition is to be the most trusted and most sustainable brand in Ireland; making a real difference to people's lives and creating a positive impact on the planet by working with our partners to make every community a sustainable community.

Building on our bold and ambitious sustainability agenda, we have started mobilising our network to bring about positive change. Musgrave has a unique network of retailers and suppliers – local entrepreneurs who are passionate about their communities and being part of a better more sustainable Ireland. Together with these partners, we are working to achieve our targets, whether that is inspiring people to make healthier food choices or supporting local initiatives to enrich communities.

Chris Martin

CEO, Musgrave



Our commitments

<1

Inspiring healthier lives

We will improve the health of 2 million consumers across the island of Ireland.

2

Building sustainable communities

We will make a positive impact on the planet by enabling our partners to make every local community in Ireland a sustainable community.



Sourcing responsibly

We will be the most trusted food operator across the island of Ireland, known for the integrity of our supply chain from farm to fork.



Caring for our world

We will minimise the impact of our operations on the world around us and use our network to influence others to do likewise.

Building the brands of tomorrow

With more than 140 years of food and retail leadership behind us, we are building and developing market-leading brands not just for today, but for the future. While digital and online continue to grow, the stores associated with our retail brands remain the core of our business – the focus of sustained investment, continuous development and innovation.

Our vision is for bricks and mortar retail to be re-imagined as a social destination, a hub at the heart of communities, where our brands are brought to life through the expertise and local knowledge of our retail partners, who are the people who bring the human and digital food experiences together. We are building local stores where families and individuals meet, relax, grab a coffee and a bite to eat, catch up on their emails or share on social media their day, their purchases or a recipe.

Our passion for continuous innovation is how we keep ahead of consumers, ensuring we are always there to meet and exceed expectations, to personalise their experience where possible, and to delight and surprise at every encounter.







Who we are

Musgrave is Ireland's leading food retail and wholesale business. We currently own ten food brands on the island of Ireland and in Spain and we export the very best of Irish produce globally through our partnerships. Our brands are successful because they meet the changing needs of today's shoppers and because they are developed in collaboration with a network of outstanding local entrepreneurs. Our retail partners bring the magic dust that hones the unique qualities of our brands to meet their local customer needs.

We are Ireland's largest private sector employer. Our people are the beating heart of our business, and we continue to attract new talent through our award-winning graduate programme, and retain through continuous training and encouragement of innovation.



SuperValu Centra Daybreak MACE Dialprix

MUSGRAVE MarketPlace









Musgrave