

Annual Report & Review 2017



Growing Good Business

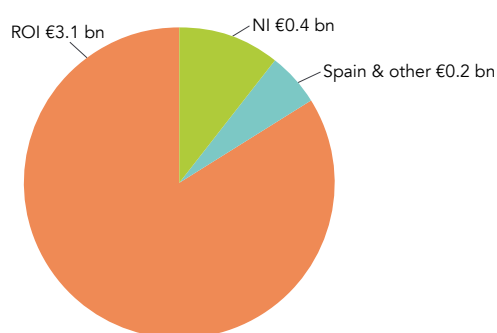


Musgrave

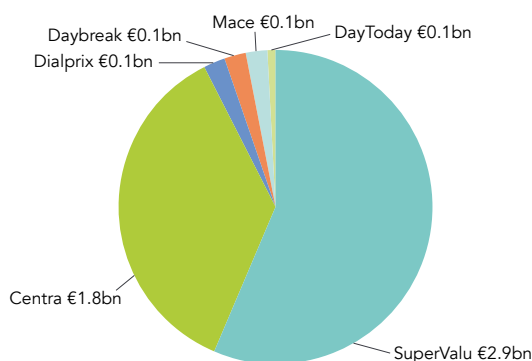
At a glance

2017 financial highlights

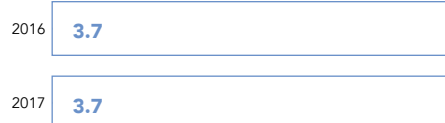
Musgrave sales €3.7 billion



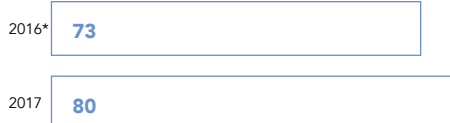
Retail sales €5.1 billion



Group turnover € billions

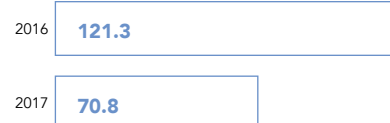


Profit before tax € millions



*Excluding pension gain

Net cash € millions



Number of stores as of 31 December 2017

	Republic of Ireland	Northern Ireland	Spain
SuperValu	217	36	–
Centra	447	83	–
Mace	–	105	–
DayToday	144	90	–
Daybreak	217	–	–
Dialprix	–	–	81

Stores of the year

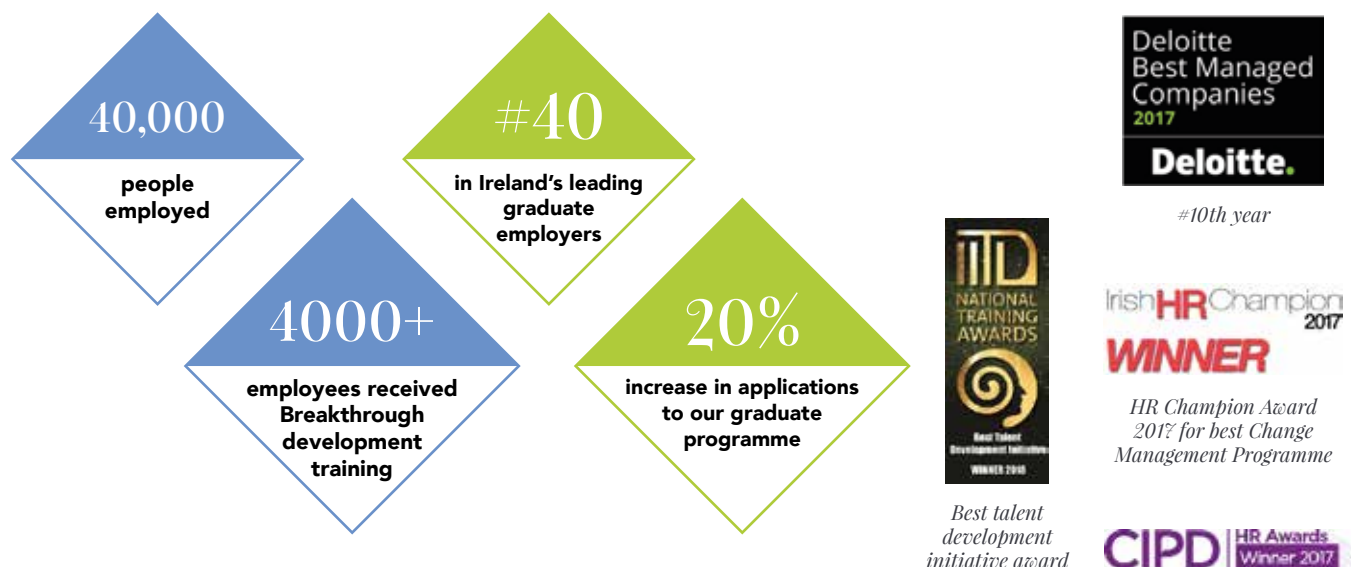
Republic of Ireland

- ◆ Nally's **SuperValu**, Trim
- ◆ Deegan's **Centra**, Urlingford, Co. Kilkenny
- ◆ **Daybreak** Dungarvan, Co. Waterford

Northern Ireland

- ◆ McCool's **SuperValu**, Ballymoney
- ◆ Lusty's **Centra**, Larne
- ◆ McCaughan's **Mace**, Armoy

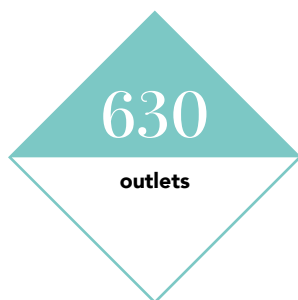
Investing in people



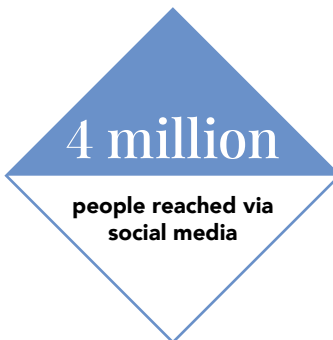
Investing in brands

FRANK AND HONEST
GOURMET COFFEE COMPANY

Ireland's biggest coffee brand



MUSGRAVE
MarketPlace



Giving Small Producers a Big Chance

Only Name After Local Group Offer Board BSI SuperValu



Awards



Blas na hEireann awards for SuperValu, for its own brand and Food Academy products



Great Taste awards for own brand products across our retail brands



Voted best reward scheme in Ireland



Taking care of our world – our commitments



Inspiring healthier lives

We will improve the health of 2 million consumers across the island of Ireland.



Sourcing responsibly

We will be the most trusted food operator across the island of Ireland known for the integrity of our supply chain from farm to fork.



Building sustainable communities

We will make a positive impact on the planet by enabling our partners to make every local community in Ireland a sustainable community.



Caring for our world

We will minimise the impact of our operations on the world around us and use our network to influence others to do likewise.



2004 First Irish company to sign up to UN Global Compact

2014 First Irish Retailer to Achieve Business Working Responsibly Mark

2016 First verified Origin Green Retailer

Milestones

2005 Chambers Ireland President's Award for CSR

2006 Sustainable Energy Ireland Best Renewable Energy Project

2007 Chambers Ireland Presidents Award for CSR

2008 Repak Excellence Award

2009 Ryerson University placed Musgrave among the Global Top 15 Green Retailers

2010 Sustainable Energy Authority of Ireland SEAI Energy Manager of the Year

2011 Repak Best Member Award

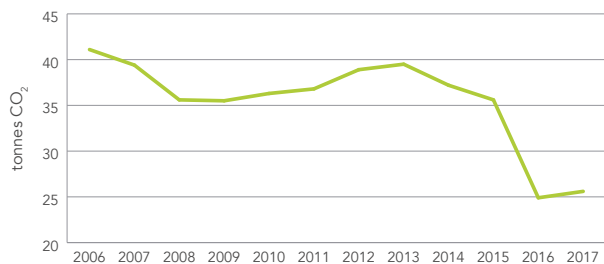
2015 National Association of Convenience Stores European Sustainable Retailer of the Year

2018 Green Retailer of the Year Ulster Grocer Marketing Awards

The UN Global Goals for Sustainable Development



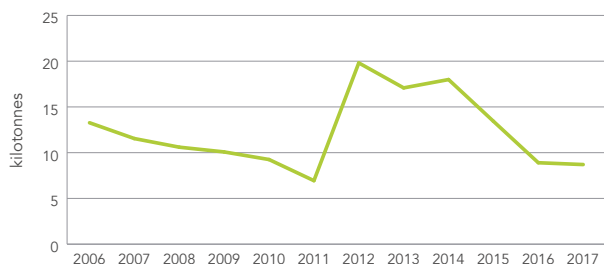
Fleet emissions



Building energy



Total waste generation



Carbon footprint



100%
green electricity
supplied to all our
facilities

€900,000
of donations made
to charitable
organisations

awarded by Business in the Community Ireland, independently audited by the National Standards Authority of Ireland

100%
recyclable, reusable
or compostable
packaging by
2025

2,800
hours of voluntary
time given

MEMBER



in our SuperValu and own brand products

1st retailer to be verified as Origin Green

115
tonnes fresh food
donated
= **250,000**
meals for charities
across Ireland



Our values

Long term
stable
relationships

Working
hard

Not being
greedy

Achievement

Honesty

Musgrave Group plc

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